

# Measuring Performance, Improving Productivity & Employee Engagement

## Training Details

## Why Choose this Training Course?

To operate successfully in the intense competitive environment of the  $21^{\rm st}$  century, organisations must be responsive to the changing needs and demands of their customers and clients. To maintain responsiveness to these ever-increasing service demands and to deliver extraordinary levels of performance, they must instigate a robust system of internal and external measures upon which to reflect and where necessary act. This 10-day Anderson training course comprehensively explores all aspects of organisational improvement. Week 1 concentrates on constructive techniques to measure efficiency in operations, systems and procedures and culminates with bench marking techniques as a diagnostic tool for continuous improvement. Week 2 has a focus on the "softer" side of productivity with an emphasis on the skills front line leader scan utilise to motivate their people and create the "engaged organisation".

#### **The Structure**

This comprehensive Anderson training course consists of two modules which can be booked as a 10 Day Training event, or as individual, 5 Day courses.

Module 1 - Performance Measurements, Continuous Improvement & Benchmarking

Module 2 - Improving Productivity & Employee Engagement through Effective Frontline Leadership

#### What are the Goals?

#### By attending this Anderson training course, delegates will be able to:

- Determine and implement strategies for performance, organisational and bench marking measurement,
- ► Appreciate the inter connectivity of criteria that impact performance and productivity
- Understand the critical role of the front-line leader in establishing a committed and engaged work force
- Evaluate organisational performance and engagement against theoretical models of good practice
- Create organisational value through the power of collective wisdom

#### Who is this Training Course for?

This Anderson training course is designed for professional and leaders across a wide range of industries. But will have relevance to;

- Managers delegated to instigate measure and sustain continuous organisational improvement
- ► Front line leaders keen to demonstrate progressive leadership practices
- ► Engineers with responsibility for maintenance, operations and processes
- Change managers and leaders seeking to positively impact organisational culture
- ► Middle managers, team leaders and all in supervisory roles

#### How will this Training Course be Presented?

This Anderson training course will utilise a variety of proven adult learning techniques to ensure maximum understanding, comprehension and retention of the information presented. This will include a combination of presentations, videos, class discussion, group and self-reflective exercises to examine all the elements of engagement. The course has been designed to accommodate all styles of learner and to embed in each delegate a confidence to demonstrate responsibility and take action. High profile will be given to bench marking as a means to evaluate current market place performance and the role of managerial leadership in creating and sustaining an environment that brings success, commitment and true engagement.

## Training Details

## Module 1: Performance Measurements, Continuous Improvement & Benchmarking

## Day One: Performance Measurement: The Starting Point for Improvement

- ► The Need for Measurement
- ► Data Use and Abuse: Using Data Constructively
- ► Methods of Selecting Performance Measures
- ► Developing a Framework for Measurement
- ► Understanding Variation: The key to understanding performance
- ▶ What histograms, run charts and control charts tell us about performance

#### Day Two: Continuous Improvement

- Understanding Variation: The Range and Standard Deviation
- ► Taking Appropriate Action against a Process
- ► An Introduction to Control Charts
- ► How to Improve a Process
- ► The Power of Teamwork
- ▶ Problem and Mission Statements

#### Day Three: The Tools of Continuous Improvement

- Understanding and Analyzing a Process
- ► Identifying causes of problems, and potential solutions
- ► Demonstrating the link between a cause and its effect
- ► Understanding the Process
- ► Investigating Relationships between Variables

#### Day Four: An Introduction to Benchmarking

- What is benchmarking?
- History of benchmarking
- ▶ Different Methods of benchmarking and how they relate to each other
- ► How to identify potential benchmarking projects
- An overview of the benchmarking process
- Selecting your first project

## Day Five: Running a Successful Benchmarking Project

- Scoping and planning benchmarking study
- ► Identifying and selecting benchmarking Metrics & Partners
- Participant meetings: Planning and running effective meetings to attain the aims of the study
- ► Benchmarking project management
- Management support activities
- ► Legal issues

#### Module 2: Improving Productivity & Employee Engagement

## through Effective Frontline Leadership

## Day Six: Employee Engagement and Business Success

- ► What is employment engagement? A model for practice
- ▶ The business case for engagement. How employee engagement impacts business success
- ▶ Do you know how engaged your people are right now? Analysis and Measurement
- ► The impact of front line leadership on Engagement, Productivity and Commitment Current research and implications
- ► What do engaging leaders actually do? Dimension of front line managerial Leadership
- What style of leadership does my role demand? How does this contribute or inhibit engagement?

## Day Seven: "Front Line Leadership" to capture "Hearts and Minds"

- ▶ How good are your front line skills that build engagement? review and application
- Personality and management/leadership style psychometric assessment and review
- Authentic leadership to inspire your people to exceed performance expectations
- ► The shadow of the leader impact and influence
- ► Emotional Intelligence and its role in Engagement steps to better performance
- ► Creating the inspirational vision the key elements of alignment

### Day Eight: Aligning Performance to Create Trust & Engagement

- ► The power of collective wisdom
- ► Team purpose Performance Management, KPI's and MBO's
- ▶ The importance of behaviours building a team charter
- ▶ Building meaning for employees The case for continuous improvement
- How productive am I? How productive is my team? Performance audits, reviews and implications
- Evaluating potential and performance The Grid for Talent Management review implications actions

## Day Nine: Harnessing Potential to Create Engagement: Motivation, Commitment and Competence

- ► Task and Job Allocation right player right position
- ▶ Improving Team Dynamics Identifying Both Positive and Negative Group Behaviour Roles
- ► Successful Delegation the achieving results through the efforts of others
- ► Motivating your People core skills and practical steps
- ► Enhancing productivity and alignment by balancing positive and negative interactions
- ► Dealing with Poor Performance Coaching for team and individual performance issues

## Day Ten: Creating a Culture of Engagement through Generous "Front Line" Leadership

- Core essential for generous front line leadership
- ► The front tine leadership challenge Creating a culture of connection
- ► Action planning against the Employee engagement model
- ► When engagement goes too far pitfalls of an overdone strength
- Balancing pressure with performance
- ► Review of week and closure

#### ▶ The Certificate

Anderson Certificate of Completion will be provided to delegates who attend and complete the course

### ► INFO & IN-HOUSE SOLUTION

For more information about this course, call or email us at:

Call us: +971 4 365 8363

Email: info@anderson.ae

Request for a Tailor-made training and educational experience for your organization now:

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